Contemporary Theories of Educational Leadership
COURSE SYLLABUS-SPRING 2017
EDLD 6311.B01
3 Credit Hours
Tuesdays, 4:20pm-6:50pm, 128 Center for Instruction

Instructor Name: Rosa M. Banda, Ph.D.
Email address: rosie.banda@tamucc.edu
Phone Number: 361-825-3284
Office Hours: Tuesdays 1:00-4:00pm; By appointment

Course/Learning Goal: This course will examine contemporary models of leadership in the context of higher education. This course will challenge students to problematize, deconstruct, synthesize, and analyze various leadership theories and respective issues relevant aspects of leadership in action.

Rationale: This course offers an investigation into the characteristics/traits associated with leadership in the modern era. In addition, this course will provide the student with the analysis of cases in educational leadership in order to offer a practical perspective to the theory.

III. State Adopted Proficiencies for Teachers and/or Administrators/Counselors n/a

IV. TExES Competencies n/a

V. CPED Principles:

Principle 1: Framed around questions of equity, ethics, and social justice to bring about solutions to complex problems of practice.

Principle 2: Prepares leaders who can construct and apply knowledge to make a positive difference in the lives of individuals, families, organizations, and communities.

Principle 4: Is grounded in and develops a professional knowledge base that integrates both practical and research knowledge, that links theory with systemic and systematic inquiry.

Principle 6: Emphasizes the generation, transformation, and use of professional knowledge and practice.
VI. Course Objectives/Learning Objectives

1. Become critically proficient at synthesis of various leadership models in education.
2. Develop perspectives of how leadership styles positively and negatively can affect institutions at the secondary and postsecondary levels.
3. Problematize and deconstruct leadership theories within the context of both secondary and postsecondary education.
4. Examine, analyze, and synthesize leadership theories particularly as it relates to current events via case studies.

VII. Course Topics

1. The Principles of Leadership
2. Leadership for Social Justice
3. Culture and Change
4. Leadership for Learning
5. The Future of Leadership

VIII. On-Line Class Meetings

Because this is a hybrid course, we will meet both on-campus and on-line for class. Refer to Appendix A for the designated dates of where class will be held. You must, however, block the entire class time EVERY week, regardless if we meet on-campus or on-line. Our meetings on-line will be synchronous which means that we will meet via WebEx. Please refer to https://iol.tamucc.edu/webex.html for technical knowledge on how to access on-line course meetings. This requires each of you to not only have access to a computer but to a computer that has a camera as well as a microphone so that you can actively engage in class. Please make certain that you have a strong WiFi connection so as to avoid any issues logging onto WebEx. If you have trouble logging on, please contact:

Telecommunications
Phone: (361)825-6006
Email: campus.telecomm@tamucc.edu

Text/Resources:


Course Format

Given the broad scope of topics to be covered, this course will rely heavily on extensive reading as well as instructor facilitated and student-led discussions. This is a discussion-based course, which provides deeply engaging learning experiences, particularly when outcomes are complex, and require application and synthesis. Discussion-based learning enables student involvement through instructor-directed questions and student participation. This requires that students contribute and learn from each other in an environment that is directed by prepared instructors. Specifically, critical dialogue will require students to engage in analytical discussions that synthesize course readings with current events and professional experience via case studies that will be provided by both the students and professor.

GRADING AND COURSE REQUIREMENTS

You determine your grade by the number of points earned on the various course activities. With this approach, there is no pre-conceived distribution of grades. Everyone or no one can receive an “A.” There are seven different course requirements (with assigned point values) specified below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Class Participation</td>
<td>15</td>
</tr>
<tr>
<td>2. Weekly Discussion Posts (14@20pts)</td>
<td>280</td>
</tr>
<tr>
<td>3. Leadership Brief</td>
<td>30</td>
</tr>
<tr>
<td>4. Student Led Activity/Engagement</td>
<td>60</td>
</tr>
<tr>
<td>5. Reading Cards (4@40pts)</td>
<td>160</td>
</tr>
<tr>
<td>6. Case Study Research Paper</td>
<td>160</td>
</tr>
<tr>
<td>7. PowerPoint Presentation</td>
<td>30</td>
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</tbody>
</table>

Total 735

NOTE: You are expected to turn in all assignments by the dates outlined in the tentative course calendar (Appendix A) to avoid a 10% penalty. Any assignment submitted after 24 hours from the initial due date will result in your complete forfeit of all points for that respective assignment. Extenuating circumstances will be evaluated on an individual basis.

GRADES

Final grades will be assigned as follows:

For a grade of:

“A”    At least 662 total points
“B”    An accumulated point total between 588 and 661
“C”    An accumulated point total between 515 and 587
“D”    An accumulated point total between 441 and 514
“F”    Any point total 440 and below
COURSE ASSIGNMENTS/REQUIREMENTS

1. **CLASS PARTICIPATION**

   An important aspect of this course is the exchange of ideas, opinions, questions, and information. Consequently, you are expected to come to each class fully prepared to participate, both by contributing important information from assigned readings and by contributing to class discussion.

   Points will be awarded for participation in class discussion as follows:
   - Unusually good contributions: 09-10 points
   - Good contributions: 07-08 points
   - Minimal, but acceptable contributions: 05-06 points
   - Essentially no contribution: 00-04 points

   In arriving at this total, points will be awarded in several class discussions as follows:
   - Obviously well-prepared, significant contributions: 09-10 points
   - Well prepared, good contributions: 07-08 points
   - Some preparation, minimal contribution: 05-06 points
   - Simply there, little or no contribution, no participation: 00-00 points

   Your point total is determined by averaging ratings of your contributions over several class sessions.

   **NOTE:** Participation includes class attendance whether on-campus or in a virtual setting. You automatically forfeit class participation points when you are absent from class. Class participation points are worth 15 points.

   **Note About Electronic Devices:** Checking electronic accounts, texting, and engaging in any other electronic communications may be conducted ONLY during the mid-class break. Unauthorized use of electronic devices during class will result in the COMPLETE forfeit of class participation points.

2. **WEEKLY DISCUSSION POSTS**

   This course requirement necessitates you to respond to a question or prompt by synthesizing the specified course readings each Sunday BY NOON AND respond to a classmate’s response BY NOON on Mondays, the day prior to class via the Discussion Forum tab on Blackboard. Discussion posts should be a minimal of 300 words for each response (both initial response to instructor question AND response to classmate). Failure to post before the assigned deadlines result in the automatic forfeit of ALL points for that week. I encourage you to be thoughtful in your responses so as to illustrate your comprehension and connection to weekly course readings at a critical level; the ONLY limitation is that you may not use direct quotes from the course readings. Weekly discussion posts are set to begin February 2nd. Please see the tentative calendar (Appendix A) and the evaluation form (Appendix B) for further details regarding this course activity. Weekly discussion posts for the semester are worth (20pts @14) 280 points.
3. **LEADERSHIP BRIEF**  

30 points

An integral component of the transmission of new knowledge is the need to critically reflect on the course content via your experiences. More specifically, this paper will require you to reflect on your notions and perceptions of leadership. In addition to including an introduction and conclusion to this assignment, it is critical for you to reflect and effectively address the following: 1). Definition of leadership; 2). Characteristics/Traits that make a “good” leader; 3). Examples of personal experience of what leadership “should” entail; 4). Address whether or not “bad” leadership exists and examples to support or refute your stance 5). Identify and offer a rationale for a minimal of three areas of improvement for leadership within the context of institutions of education (secondary, postsecondary, or both) today. **NOTE:** This assignment does **NOT** require references as this paper should be a reflection of your thoughts on the aforementioned queries.

Paper must be 4-5 double-spaced pages in length, succinctly written, contain no more than a total of two grammatical errors, and follow APA standards (specifically, the cover sheet). You must email me your paper at rosie.banda@tamucc.edu prior to the start of class on the designated due date. **NO EXCEPTIONS.** Papers emailed after the start of class time (whether it be five minutes or two hours late) will automatically be penalized 10%. Any assignment emailed 24 hours after the due date will result in your automatic forfeit of all points. Please see the tentative calendar (**Appendix A**) and the evaluation form (**Appendix C**) for further details regarding this course activity. **Leadership reflection is worth 30 points.**

4. **STUDENT LED ACTIVITY/ENGAGEMENT/DISCUSSION**

This course component requires you to create an activity to engage your colleagues in a class discussion (whether on campus or virtual meeting) that promotes critical thinking pertinent to the respective week’s course material. In this component, you will individually lead and actively engage your colleagues in a complex and critical discussion in regards to a specific concept of your choosing. **TO BE CLEAR,** this is **NOT** a PowerPoint presentation that regurgitates information but rather an **ACTUAL** activity that sets the ground for a thorough and critical discussion among colleagues. The activity must comprise an hour of class time for the randomly assigned week. **NOTE:** You are responsible for appropriately timing the activity and proactively consider how you will facilitate the discussion via the activity. **NOTE:** You must email me (rosie.banda@tamucc.edu) a word document the day prior to your presentation by NOON with the following information:

- **Name:**
- **Date of Activity:**
- **Assigned Chapters for the Week:**
- **Concept to be Explored in Activity:**
- **Rationale for Why You Chose to Explore This Concept:**
- **Brief Explanation of Proposed Activity:**
- **Attachments:** (Include web links, case study, or ancillary material needed to implement activity)

Failure to email me the above information in a timely manner will result in your automatic forfeit of all points for this course component. Please see the tentative calendar (**Appendix A**) and the evaluation form (**Appendix D**) for further details regarding this course activity. Be creative and think outside of the box. I look forward to thorough and critical dialogue this semester. **Student led activity/engagement/discussion is worth 60 points.**
5. **READING CARDS**

This course component requires you to find, read, and analyze a relevant peer reviewed article that either supports or refutes a particular leadership principle presented in the respective's unit of course readings. Below is the list of units covered for each required reading card:

Reading Card #1: The Principles of Leadership  
Reading Card #2: Leadership for Social Justice  
Reading Card #3: Culture and Change  
Reading Card #4: Leadership for Learning

You **MUST** include a *full* copy of the article with the reading card. The article *must* have been published within the last five years (2011). For this component, you **must complete the Required Reading Card Template (See Appendix E) in relation to each peer-reviewed article and be prepared to critically discuss the article with your colleagues in class.**

Completed reading card AND peer reviewed article must be emailed to rosie.banda@tamucc.edu prior to the official start of class. **NO EXCEPTIONS.** Reading cards emailed after the official start of class time will automatically be penalized 10%. Any assignment emailed 24 hours after the due date will result in your automatic forfeit of ALL points. Please see the tentative calendar (Appendix A) and the evaluation form (Appendix F) for further details regarding this course activity. **Readings cards are worth (40 points @ 4) 160 points.**

6. **CASE STUDY RESEARCH PAPER**

This course component requires you to choose a current event within the context of higher education in which you can offer an in-depth and critical analyses as it relates to leadership. More specifically, the current event of your choosing **MUST** lend itself to extensive research via peer-reviewed journals as a means to build your analyses beyond the scope of the issue itself. The **ONLY** requirement is that the current event that will be analyzed via a leadership lens **MUST** fall within the realm of social justice issue. Below are the criteria expected to be found within this course component:

**Introduction/Conclusion:** Both the introduction and conclusion must be seamlessly, effectively, and succinctly written to given an overview of the current event you will discuss in the paper. The introduction should include an explicit roadmap that details the outline of the paper. The roadmap, in other words, will efficiently guide the anticipation of what I am to read in your paper. This roadmap should be followed and, if done so correctly, will help to frame and to organize your paper.

**Case Study:** Within these sections, you must provide an ample discussion of the current event you have chosen to examine. You should explicitly address the following queries: **What are the decision issues presented in the case? What facts are essential for understanding and dealing with the issues? What additional information is needed to address the issues identified? Who are the principal decision makers and what roles do they play? What course of action (short- and long-term) should be taken?** **Note:** The sources utilized to explain the case study do **NOT** have to be peer-reviewed as such current events can be found on *The Chronicle of Higher Education,* etc.
Leadership Theories/Current Literature: These sections should explicitly make a connection to leadership theories discussed in class as well as literature researched independently via peer-reviewed journal articles. These sections give you an opportunity to amplify and evidence your comprehension of what was discussed throughout the semester as well as additional resources that were not a part of the required readings. You must discuss what leadership theories are prevalent or relevant within the current event you chose to analyze at a sophisticated and critical level. **Note:** This section should comprise a majority of the paper.

Social Justice: This section requires you to make an explicit connection between the current event you chose AND literature that illuminates the case as a social justice issue. Provide evidence to support your rationale.

Deconstruct & Problematize: This section requires you to deconstruct and problematize the weaknesses in theories you discussed in the previous sections. *What is lacking from the discussed theories and literature? What ways can these theories be improved?* Explain your rationale with evidence to illustrate your synthesis of course material.

Recommendations: This section requires you to offer three recommendations on how to improve the leadership theory or theories discussed within the context of your paper. This section, in other words, should reconstruct what was deconstructed in the previous section. Be explicit on the recommendations AND offer rationales to support your conceptualizations.

**Paper Requirements:** You must provide a 20-25 page (double-spaced) research paper (including references and appendices, if needed) with a minimal of 20 references. You may not use more than three direct quotes throughout the entire paper; You may NOT use blocked quotes. Papers are expected to be succinctly written with no more than three grammatical mistakes and free of APA errors.

Case study research paper must be emailed to rosie.banda@tamucc.edu prior to the official start of class. **NO EXCEPTIONS.** Case study research papers emailed after the official start of class time will automatically be penalized 10%. Any assignment emailed 24 hours after the due date will result in your automatic forfeit of ALL points. Please see the tentative calendar (**Appendix A**) and the evaluation form (**Appendix G**) for further details regarding this course activity. *Case study research paper is worth 160 points.*

7. **POWERPOINT PRESENTATION**  

The culminating project in this course will require you to create and present a PowerPoint that details a high level synthesis of your case study research paper. Be creative in how the information is presented but know that the PowerPoint should be succinctly written, aesthetically pleasing, free of grammatical and APA errors. You must include an opportunity to actively engage audience members. Presentations must include a references slide. You must not use more than a total of SEVEN slides (inclusive of cover slide and reference slide). **Note:** If your presentation has more than seven slides you automatically forfeit your entire points for this course component. I must receive a PDF version of your PowerPoint via email at rosie.banda@tamucc.edu prior to the start of class on the designated due date. Please also print out a hard copy of your presentation for my review in class. You will each have 30 minutes to present. See the tentative calendar (**Appendix A**) and the evaluation form (**Appendix H**) for further details regarding this course activity. *PowerPoint presentation is worth 30 points.*
Academic Integrity Policy

Professional conduct is expected in this course. Professional conduct includes, among others, interactions with peer colleagues, faculty, timely completion of assigned tasks and responsibilities; adherence to professional ethical standards; and adherence to University policies regarding plagiarism (see Student Handbook). Cheating, plagiarism and other forms of academic honesty will result in disciplinary actions.

All written work submitted must be the student's original work and conform to the guidelines of the American Psychological Association (APA) available online and via their publications. This means that any substantive ideas, phrases, sentences, and/or any published ideas must be properly referenced to avoid even the appearance of plagiarism. Plagiarism includes, but is not limited to, the use, by paraphrase or direct quotation, of the published or unpublished work of another person without full or clear acknowledgment. It also includes the unacknowledged use of materials prepared by another person or agency in the selling of term papers of other academic materials. It is the student's responsibility to know all relevant university policies concerning plagiarism. Any documented cases of plagiarism can and will result in dismissal from the course with a failing grade and may result in other more serious sanctions by the College of Education.

Office of Disability Services

Texas A&M University-Corpus Christi welcomes students with disabilities into all of the University's educational programs. The Americans with Disabilities Act (ADA) is a federal anti-discrimination statute that provides comprehensive civil rights protection for persons with disabilities. Among other things, this legislation requires that all students with disabilities be guaranteed a learning environment that provides for reasonable accommodation of their disabilities. In order to receive consideration for reasonable accommodations, students with disabilities should contact the Disabilities Services office to make the necessary arrangements if modifications are required to facilitate the classroom teaching and learning process. This Office of Disability Services (disability.services@tamucc.edu) is located at 116 Corpus Christi Hall. They may be contacted directly at (361)825-5816.

If you are a returning veteran and are experiencing cognitive and/or physical access issues in the classroom or on campus, please contact the Office of Disability Services (disability.services@tamucc.edu) for assistance at (361)825-5816.

Diversity Statement

The department aspires to create a safe and diversity-sensitive learning environment that respects the rights, dignity, and welfare of students, faculty, and staff. Diversity means the fair representation of all groups of individuals, the inclusion of minority perspectives and voices, and appreciation of different cultural and socioeconomic group perspectives. We aspire to foster and maintain an atmosphere that is free from discrimination, harassment, exploitation, or intimidation. Departmental courses will strive to provide opportunity for all students to discuss issues of diversity including, but not limited to, ethnicity, gender, disability, and sexual orientation.

Statement of Academic Continuity

In the event of an unforeseen adverse event, such as a major hurricane and classes could not be held on the campus of Texas A&M University–Corpus Christi; this course would continue through the use of Blackboard and/or email. In
addition, the syllabus and class activities may be modified to allow continuation of the course. Ideally, University facilities (i.e., emails, web sites, and Blackboard) will be operational within two days of the closing of the physical campus. However, students need to make certain that the course instructor has a primary and a secondary means of contacting each student.
## APPENDIX A
### TENTATIVE CALENDAR

<table>
<thead>
<tr>
<th>Date/Week</th>
<th>Readings/Assignments</th>
</tr>
</thead>
</table>
| Jan. 24   | Introduction and Course Overview/Expectations  
[On-Campus Meeting] |
| Jan. 31   | Grogan-Chapters 1 & 2  
[DUE: Leadership Brief]  
[On-Campus Meeting] |
| Feb. 07   | Grogan-Chapters 3 & 4  
[On-Line Meeting] |
| Feb. 14   | Grogan-Chapters 5 & 6  
[DUE: Reading Card #1]  
[On-Line Meeting] |
| Feb. 21   | Grogan-Chapters 7 & 8  
[Student Led Discussion/Activity]  
[On-Campus Meeting] |
| Feb. 28   | Grogan-Chapters 9 & 10  
[On-Line Meeting] |
| Mar. 07   | Grogan-Chapter 11  
[DUE: Reading Card #2]  
[Student Led Discussion/Activity]  
[On-Campus Meeting] |
| Mar. 14   | SPRING BREAK |
| Mar. 21   | Grogan-Chapters 12,13,14  
[Student Led Discussion/Activity]  
[On-Campus Meeting] |
| Mar. 28   | Grogan-Chapters 15,16,17  
[DUE: Reading Card #3]  
[On-Line Meeting] |
| Apr. 04   | Grogan-Chapters 18 & 19  
[Student Led Discussion/Activity]  
[On-Campus Meeting] |
| Apr. 11   | Grogan-Chapters 20, 21, 22  
[DUE: Reading Card #4]  
[On-Line Meeting] |
<table>
<thead>
<tr>
<th>Date</th>
<th>Assignments</th>
</tr>
</thead>
</table>
| Apr. 18 | Grogan-Chapters 23, 24  
|         | [Student Led Discussion/Activity]  
|         | [On-Campus Meeting] |
| Apr. 25 | Grogan-Chapters 25, 26  
|         | [DUE: Case Study Research Paper]  
|         | [On-Line Meeting] |
| May 02  | Grogan-Chapters 27, 28  
|         | [On-Line Meeting] |
| May 09  | Case Study Research Paper PowerPoint Presentation  
|         | [DUE: PowerPoint Presentation]  
|         | [On-Campus Meeting] |

*Subject to change at instructor’s discretion*

**NOTE:** All assignments are electronically due prior to the official start time of class on designated due date
APPENDIX B
WEEKLY DISCUSSION POSTS EVALUATION FORM

PRESENTER

RATING DEFINITIONS
EXCELLENT - SURPASSED EXPECTATIONS
GOOD - ONLY SLIGHT ROOM FOR IMPROVEMENT
FAIR - MARGINALLY ACCEPTABLE
INADEQUATE - DID NOT MEET CRITERIA

<table>
<thead>
<tr>
<th>PRESENTER</th>
<th>EXCELLENT 5.0 POINTS</th>
<th>GOOD 3.0 POINTS</th>
<th>FAIR 2.0 POINTS</th>
<th>INADEQUATE 0.0 POINTS</th>
<th>COMMENTS</th>
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</thead>
<tbody>
<tr>
<td>WEEKLY POSTING (20 TOTAL POSSIBLE POINTS)</td>
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<tr>
<td>RESPONSE #1 (To Instructor)</td>
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<tr>
<td>1. PROVIDE A THOUGHTFUL AND INSIGHTFUL ANALYSES THAT UTILIZES COURSE READINGS TO ANSWER QUERY POSED BY PROFESSOR?</td>
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<tr>
<td>2. SUCCINCTLY WRITTEN, MET WORD REQUIREMENT, AND FREE FROM GRAMMATICAL ERRORS?</td>
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<td>RESPONSE #2 (To Colleague)</td>
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<tr>
<td>1. PROVIDE A THOUGHTFUL AND INSIGHTFUL ANALYSES THAT EVIDENCES SYNTHESIS OF COLLEAGUE’S RESPONSE?</td>
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<tr>
<td>2. SUCCINCTLY WRITTEN, MET WORD REQUIREMENT, AND FREE FROM GRAMMATICAL ERRORS?</td>
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TOTAL POINTS/GRADE: RESPONSE #1 ______ + RESPONSE #2 ________ = ____________ TOTAL POINTS
COMMENTS/SUGGESTIONS:
### APPENDIX C
### LEADERSHIP BRIEF EVALUATION FORM

**PRESENTER**

**RATING DEFINITIONS**
- **EXCELLENT** - Only slight room for improvement
- **GOOD** - Ok, but some room for improvement
- **FAIR** - Marginally acceptable
- **INADEQUATE** - Did not meet criteria

<table>
<thead>
<tr>
<th>REFLECTION (30 TOTAL POSSIBLE POINTS)</th>
<th>EXCELLENT 5.0 POINTS</th>
<th>GOOD 4.0 POINTS</th>
<th>FAIR 2.0 POINTS</th>
<th>INADEQUATE 0.0 POINTS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Provide a personal definition of leadership?</td>
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<tr>
<td>2. Provide characteristics/traits of a ‘good’ leader?</td>
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<td>3. Provide evidence via personal experience of what leadership entails?</td>
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<td>4. Provide thoughts on whether “bad” leadership exists and gives examples to support or refute stance?</td>
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<td>5. Provide three areas for improvement in regards to leadership at universities and colleges today?</td>
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<td>6. Written concisely, seamlessly, and effectively with less than two grammatical errors as well as proper APA cover sheet?</td>
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**TOTAL POINTS/GRADE:**

**COMMENTS/SUGGESTIONS:**

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Banda/Edld/Spring 2017

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APPENDIX D
STUDENT-LED ACTIVITY/ENGAGEMENT EVALUATION FORM

PRESENTER

RATING DEFINITIONS
EXCELLENT - ONLY SLIGHT ROOM FOR IMPROVEMENT
GOOD - OK, BUT SOME ROOM FOR IMPROVEMENT
FAIR - MARGINALLY ACCEPTABLE
INADEQUATE - DID NOT MEET CRITERIA

<table>
<thead>
<tr>
<th>STUDENT LED ACTIVITY/ENGAGEMENT (60 TOTAL POSSIBLE POINTS)</th>
<th>EXCELLENT 10.0 POINTS</th>
<th>GOOD 7.0 POINTS</th>
<th>FAIR 5.0 POINTS</th>
<th>INADEQUATE 2.0 POINTS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. ACTIVITY EVIDENCE HIGHER ORDER THINKING SKILLS IN DESIGN?</td>
<td></td>
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<tr>
<td>2. ACTIVITY, ITS' OBJECTIVE/LEARNING GOALS WERE CLEARLY EVIDENCED AND ARTICULATED?</td>
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<tr>
<td>3. ACTIVITY ACTIVELY AND CRITICALLY ENGAGED COLLEAGUES IN DIALOGUE?</td>
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<tr>
<td>4. ACTIVITY UTILIZED OUTSIDE RESOURCES TO ILLUSTRATE CONCEPT AND FACILITATE COMPREHENSION OF CONCEPT?</td>
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<tr>
<td>5. STUDENT SUCCESSFULLY FACILITATED THE DISCUSSION TO BE INCLUSIVE OF ALL COLLEAGUES?</td>
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<tr>
<td>6. REQUESTED INFORMATION EMAILED TO PROFESSOR IN TIMELY MANNER?</td>
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TOTAL POINTS/GRADE:
COMMENTS/SUGGESTIONS:
## APPENDIX E
### READING CARD TEMPLATE

<table>
<thead>
<tr>
<th>Presenter/Reading Card #</th>
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</thead>
<tbody>
<tr>
<td><strong>Full APA Reference of Article:</strong></td>
<td></td>
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<tr>
<td><strong>Purpose of Article/Study:</strong></td>
<td></td>
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<tr>
<td><strong>Method/s Used:</strong></td>
<td></td>
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<tr>
<td><strong>Findings:</strong></td>
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<tr>
<td><strong>Conclusions:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Your reactions to the article/study:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>How article/study informs AND explicitly connects to leadership concepts discussed in course:</strong></td>
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</tr>
<tr>
<td><strong>Problematize the leadership technique/style discussed within the context of article:</strong></td>
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</tr>
<tr>
<td><strong>Reflections on article:</strong></td>
<td></td>
</tr>
</tbody>
</table>

*EHRD 651-Reading Log Assignment Template & Guidelines
© S.A. Lynham & G. Webb-Johnson, Texas A&M University

*Template adapted specifically for EDLD 6311.B01-Spring 2016*
APPENDIX F
READING CARD EVALUATION FORM

PRESENTER/READING CARD #

RATING DEFINITIONS
EXCELLENT - SURPASSED EXPECTATIONS
GOOD - ONLY SLIGHT ROOM FOR IMPROVEMENT
FAIR - MARGINALLY ACCEPTABLE
INADEQUATE - DID NOT MEET CRITERIA

<table>
<thead>
<tr>
<th></th>
<th>EXCELLENT 10.0 POINTS</th>
<th>GOOD 7.0 POINTS</th>
<th>FAIR 5.0 POINTS</th>
<th>INADEQUATE 2.0 POINTS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>READING CARD (40 TOTAL POSSIBLE POINTS)</td>
<td></td>
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</tr>
<tr>
<td>1. EFFECTIVELY ADDRESS ALL COMPONENTS OF READING CARD?</td>
<td></td>
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</tr>
<tr>
<td>2. EFFECTIVELY SHOWCASE A HIGH LEVEL OF SYNTHESIS IN REGARDS TO COMPREHENSION EVIDENCED THROUGH EXPLICIT CONNECTIONS TO COURSE READINGS?</td>
<td></td>
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<tr>
<td>3. EFFECTIVELY SHOWCASE A HIGH LEVEL OF SYNTHESIS IN REGARDS TO PROBLEMATIZING AND DECONSTRUCTING LEADERSHIP STYLE WITHIN THE CONTEXT OF ARTICLE?</td>
<td></td>
<td></td>
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<tr>
<td>4. WRITTEN CONCISELY, SEAMLESSLY, AND EFFECTIVELY FREE OF GRAMMATICAL, SYNTAX, AND APA ERRORS?</td>
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</tr>
</tbody>
</table>

TOTAL POINTS/GRADE: [ ]
COMMENTS/SUGGESTIONS: [ ]
## APPENDIX G

### CASE STUDY RESEARCH PAPER EVALUATION FORM

<table>
<thead>
<tr>
<th>PRESENTER</th>
</tr>
</thead>
</table>

**RATING DEFINITIONS**

EXCELLENT - ONLY SLIGHT ROOM FOR IMPROVEMENT
GOOD - OK, BUT SOME ROOM FOR IMPROVEMENT
FAIR - MARGINALLY ACCEPTABLE
INADEQUATE - DID NOT MEET CRITERIA

<table>
<thead>
<tr>
<th>CASE STUDY RESEARCH PAPER (160 POSSIBLE POINTS)</th>
<th>EXCELLENT 20.0 POINTS</th>
<th>GOOD 15.0 POINTS</th>
<th>FAIR 10.0 POINTS</th>
<th>INADEQUATE 0.0 POINTS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. PROVIDE AN EFFECTIVE AND CONCISE INTRODUCTION AND CONCLUSION?</td>
<td></td>
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</tr>
<tr>
<td>2. OFFER AN IN-DEPTH UNDERSTANDING OF CURRENT EVENT?</td>
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</tr>
<tr>
<td>3. OFFER A SYNTHESIS OF THE CURRENT THEORIES AND LITERATURE RELATED TO LEADERSHIP?</td>
<td></td>
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</tr>
<tr>
<td>4. IDENTIFY AND EXPLICITLY RATIONALIZE HOW CURRENT EVENT EVIDENCES SOCIAL JUSTICE?</td>
<td></td>
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</tr>
<tr>
<td>5. EFFECTIVELY SYNTHESIS A RESEARCH-BASED ARGUMENT THAT DECONSTRUCTS AND PROBLEMATIZES LEADERSHIP THEORIES AND LITERATURE AS IT RELATES TO CURRENT EVENT?</td>
<td></td>
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</tr>
<tr>
<td>6. OFFER THREE PRACTICAL RECOMMENDATIONS ON HOW TO IMPROVE THE LEADERSHIP THEORIES DISCUSSED WITHIN PAPER?</td>
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<tr>
<td>7. CONTAIN LESS THAN THREE GRAMMATICAL ERRORS AND FREE OF APA ERRORS?</td>
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</tr>
<tr>
<td>8. OVERALL, COMPONENTS WERE CONCISELY AND CLEARLY SYNTHESIZED SEAMLESSLY WITH RESEARCH?</td>
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</tr>
</tbody>
</table>

**TOTAL POINTS/GRADE:**

**COMMENTS/SUGGESTIONS:**
APPENDIX H
POWERPOINT PRESENTATION EVALUATION FORM

PRESENTER (S) ________________________________

RATING DEFINITIONS
EXCELLENT - SURPASSED EXPECTATIONS
GOOD - ONLY SLIGHT ROOM FOR IMPROVEMENT
FAIR - MARGINALLY ACCEPTABLE
INADEQUATE - DID NOT MEET CRITERIA

<table>
<thead>
<tr>
<th></th>
<th>EXCELLENT 10.0 POINTS</th>
<th>GOOD 7.0 POINTS</th>
<th>FAIR 4.0 POINTS</th>
<th>INADEQUATE 0.0 POINTS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>POWERPOINT PRESENTATION (30 TOTAL POSSIBLE POINTS)</td>
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</tr>
<tr>
<td>1. EFFECTIVELY AND CREATIVELY PRESENT ALL COMPONENTS OF PAPER?</td>
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</tr>
<tr>
<td>2. ACTIVELY ENGAGE AUDIENCE MEMBERS THROUGHOUT THE PRESENTATION?</td>
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<td></td>
</tr>
<tr>
<td>3. POWERPOINT IS SUCCINCTLY WRITTEN, AESTHETICALLY PLEASING, AND FREE OF GRAMMATICAL AND APA ERRORS?</td>
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</tr>
</tbody>
</table>

TOTAL POINTS/GRADE:

COMMENTs/SUGGESTIONS: